



CAPITAL MARKETS DAY

SAFE HARBOR STATEMENTS

This document contains forward-looking statements. These statements may include terms such as “may”, “will”, “expect”, “could”, “should”, “intend”, “estimate”, “anticipate”, “believe”, “remain”, “continue”, “on track”, “successful”, “grow”, “design”, “target”, “objective”, “goal”, “forecast”, “projection”, “outlook”, “prospects”, “plan”, “guidance” and similar expressions. Forward-looking statements are not guarantees of future performance. Rather, they are based on the Ferrari Group’s (hereinafter, the “Group”) current expectations and projections about future events and, by their nature, are subject to inherent risks and uncertainties. They relate to events and depend on circumstances that may or may not occur or exist in the future and, as such, undue reliance should not be placed on them.

Actual results may differ materially from those expressed in such statements as a result of a variety of factors, including: the Group’s ability to preserve and enhance the value of the Ferrari brand; the success of the Group’s Formula 1 racing team and the expenses the Group incurs for its Formula 1 activities, the uncertainty of the sponsorship and commercial revenues the Group generates from its participation in the Formula 1 World Championship, including as a result of the impact of the Covid-19 pandemic, as well as the popularity of Formula 1 more broadly; the Group’s ability to keep up with advances in high performance car technology, to meet the challenges and costs of integrating advanced technologies, including hybrid and electric, more broadly into our car portfolio over time and to make appealing designs for our new models; the Group’s ability to preserve its relationship with the automobile collector and enthusiast community; changes in client preferences and automotive trends; changes in the general economic environment, including changes in some of the markets in which the Group operates, and changes in demand for luxury goods, including high performance luxury cars, which is highly volatile; competition in the luxury performance automobile industry; the Group’s ability to successfully carry out its controlled growth strategy and, particularly, the Group’s ability to increase its presence in growth market countries; the Group’s low volume strategy; global economic conditions, macro events and pandemics, including the effects of the evolution of and response to the Covid-19 pandemic and of the Russia-Ukraine conflict; the impact of increasingly stringent fuel economy, emission and safety standards, including the cost of compliance, and any required changes to its products; reliance upon a number of key members of executive management and employees, and the ability of its current management team to operate and manage effectively; the performance of the Group’s dealer network on which the Group depends for sales and services; increases in costs, disruptions of supply or shortages of components and raw materials; disruptions at the Group’s manufacturing facilities in Maranello and Modena; the effects of Brexit on the UK market; the performance of the Group’s licensees for Ferrari-branded products; the Group’s ability to protect its intellectual property rights and to avoid infringing on the intellectual property rights of others; the ability of Maserati, the Group’s engine customer, to sell its planned volume of cars; the Group’s continued compliance with customs regulations of various jurisdictions; product recalls, liability claims and product warranties; the adequacy of its insurance coverage to protect the Group against potential losses; the Group’s ability to ensure that its employees, agents and representatives comply with applicable law and regulations; the Group’s ability to maintain the functional and efficient operation of its information technology systems and to defend from the risk of cyberattacks, including on its in-vehicle technology; the Group’s ability to service and refinance its debt; the Group’s ability to provide or arrange for adequate access to financing for its dealers and clients, and associated risks; labor relations and collective bargaining agreements; exchange rate fluctuations, interest rate changes, credit risk and other market risks; changes in tax, tariff or fiscal policies and regulatory, political and labor conditions in the jurisdictions in which the Group operates, including possible future bans of combustion engine cars and the potential advent of self-driving technology; potential conflicts of interest due to director and officer overlaps with the Group’s largest shareholders; and other factors discussed elsewhere in this document.

The Group expressly disclaims and does not assume any liability in connection with any inaccuracies in any of the forward-looking statements in this document or in connection with any use by any third party of such forward-looking statements. Any forward-looking statements contained in this document speak only as of the date of this document and the Company does not undertake any obligation to update or revise publicly forward-looking statements. Further information concerning the Group and its businesses, including factors that could materially affect the Company’s financial results, is included in the Company’s reports and filings with the U.S. Securities and Exchange Commission, the AFM and CONSOB.





Pushing the boundaries...

... **racing spirit**

Ernesto Lasalandra

WILL TO PROGRESS



Engines



Ferrari Dynamics



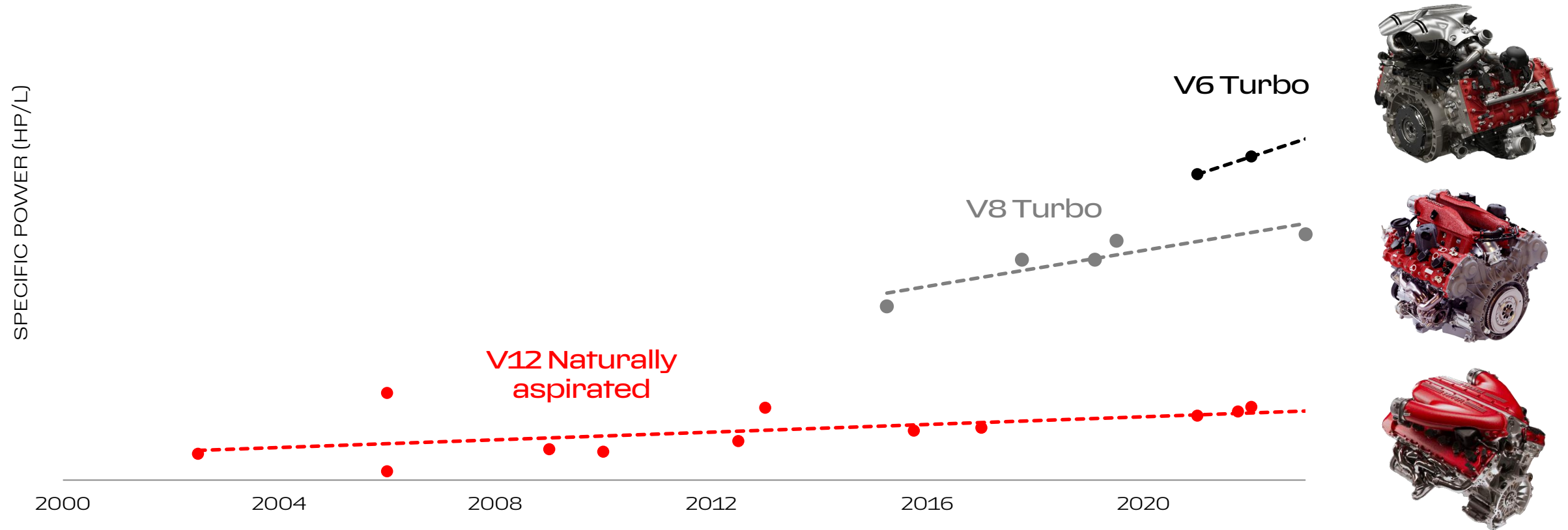
Continuous innovation

PERFORMANCE AND DRIVING THRILLS ARE AT THE HEART OF EVERYTHING WE DO



INTERNAL COMBUSTION ENGINE OUR FORMULA 1 DERIVED HERITAGE

Specific Power – HP/L

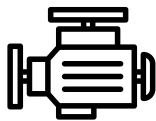


MADE IN MARANELLO TO CONTINUE TO INCREASE SPECIFIC POWER



INTERNAL COMBUSTION AND ELECTRIC ENGINES

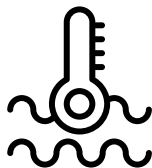
STRONG COMMONALITIES



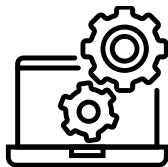
Racing derived



Precision mechanics



Fluid-dynamics know-how
(cooling)



Performance software

UNIQUE ELEMENTS

Combustion chamber	<input type="radio"/>	<input checked="" type="radio"/>	Inverter
Pistons	<input type="radio"/>	<input checked="" type="radio"/>	Magnets
Fuel	<input type="radio"/>	<input checked="" type="radio"/>	Battery

STRONG COMMONALITIES AND UNIQUE ELEMENTS PROVIDING DIFFERENT FEELINGS

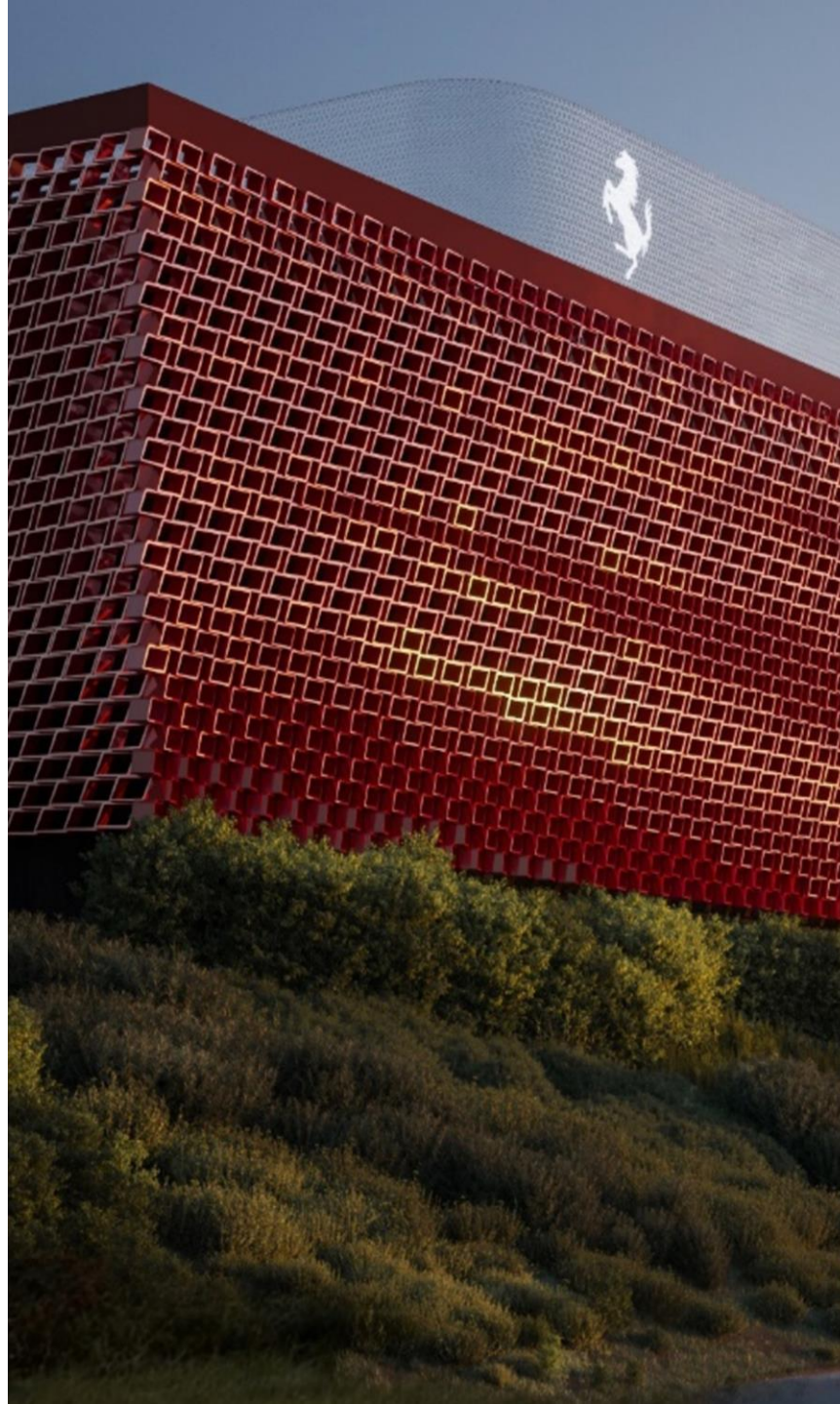


FERRARI ELECTRIC ENGINE: OUR MAKE APPROACH

Designed
in Maranello

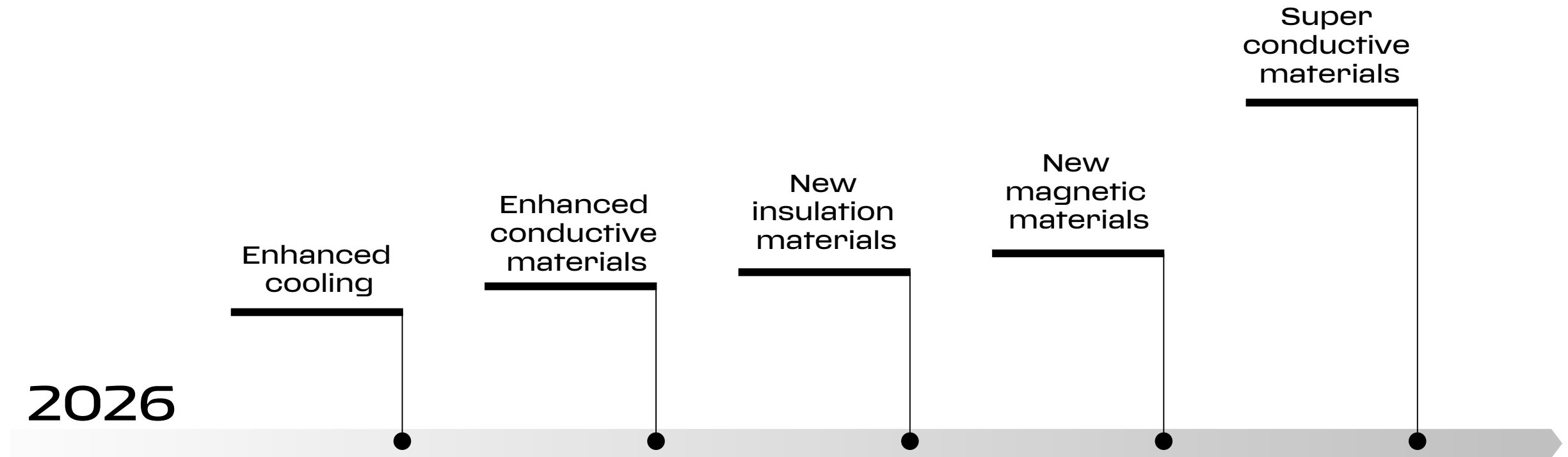
Handcrafted
in Maranello

Assembled
in Maranello



ELECTRIC ENGINE ROADMAP: FERRARI LAW

Targeting a 10% increase in power density every two years



FERRARI SOUND: A DISTINCTIVE SIGNATURE



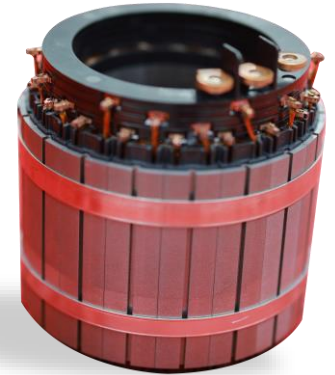
V12



V8



V6

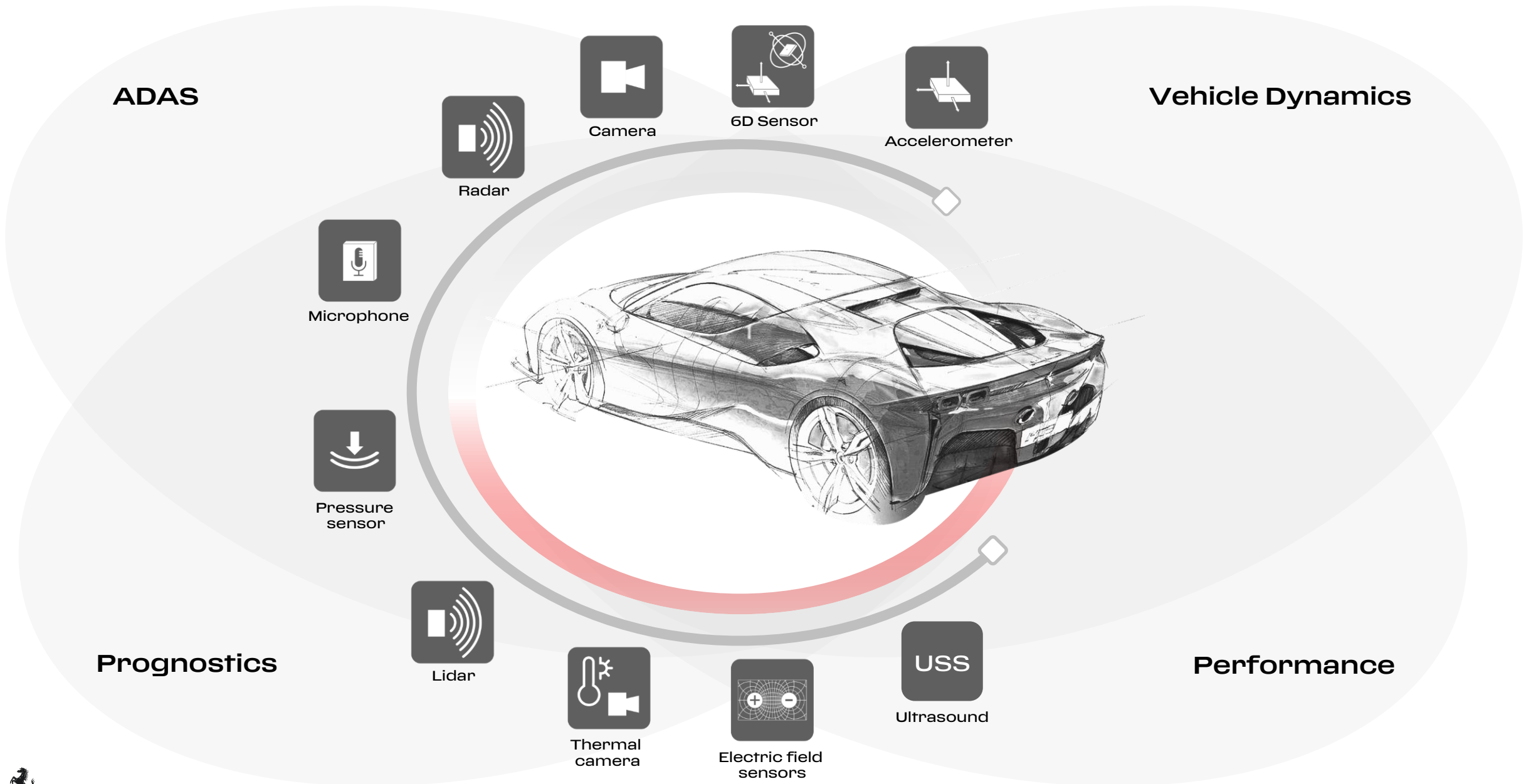


Electric engine

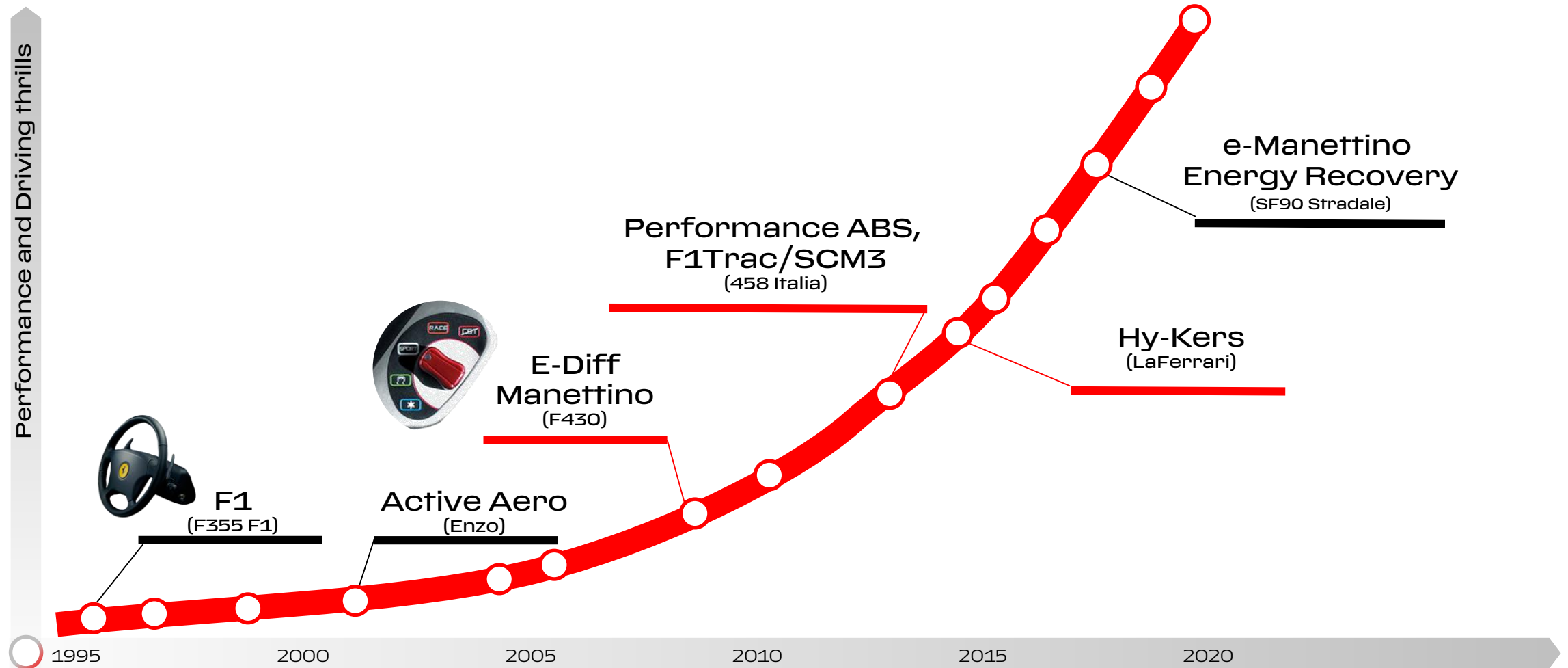
OUR ELECTRIC ENGINE WILL DELIVER A UNIQUE FERRARI SOUND



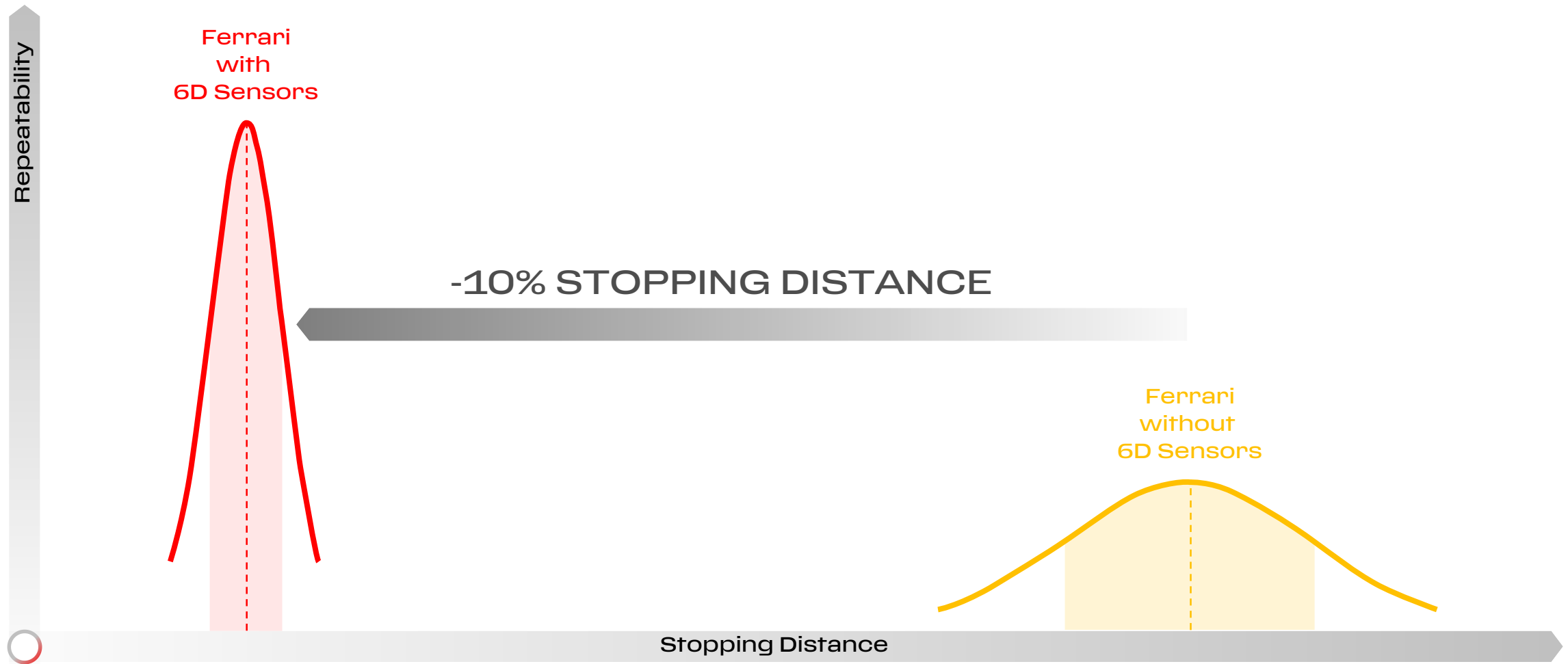
SENSORS AND AREAS OF FOCUS



SOFTWARE + HARDWARE = PERFORMANCE AND DRIVING THRILLS



BRAKING DEVELOPMENT TO ENHANCE DRIVING THRILLS

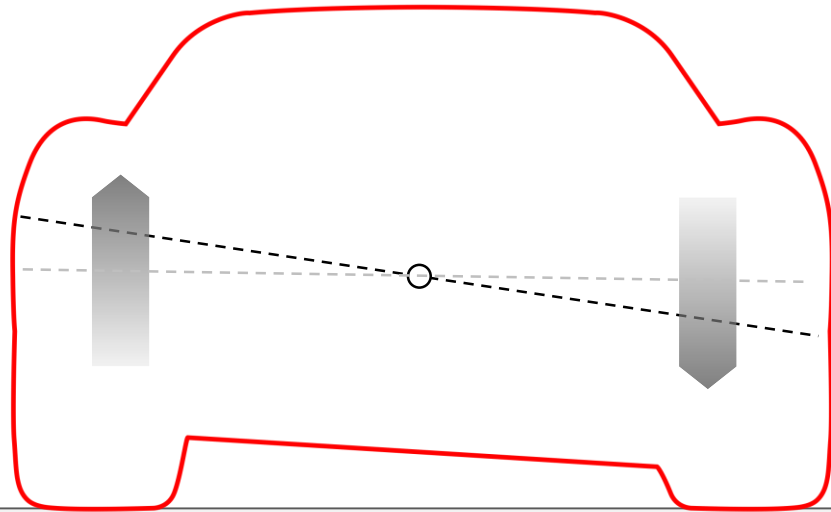


"6D" SENSORS AND SOFTWARE ENABLE -10% STOPPING DISTANCE AND INCREASED PRECISION

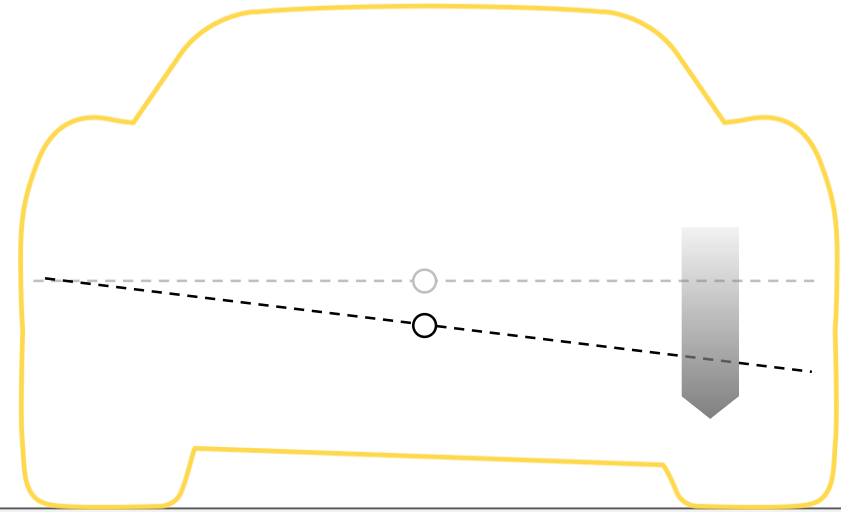


All the measurements recorded the same day from 10am to 2pm.
Track evolution (<5m) considered during post processing.

FAST: FERRARI ACTIVE SUSPENSION TECHNOLOGY



STANDARD



FERRARI ACTIVE SUSPENSION TECHNOLOGY



FERRARI DYNAMIC CONTROL

Cornering:
maximum
lateral acceleration

Exit from a bend:
maximum traction
and stability
in every situation

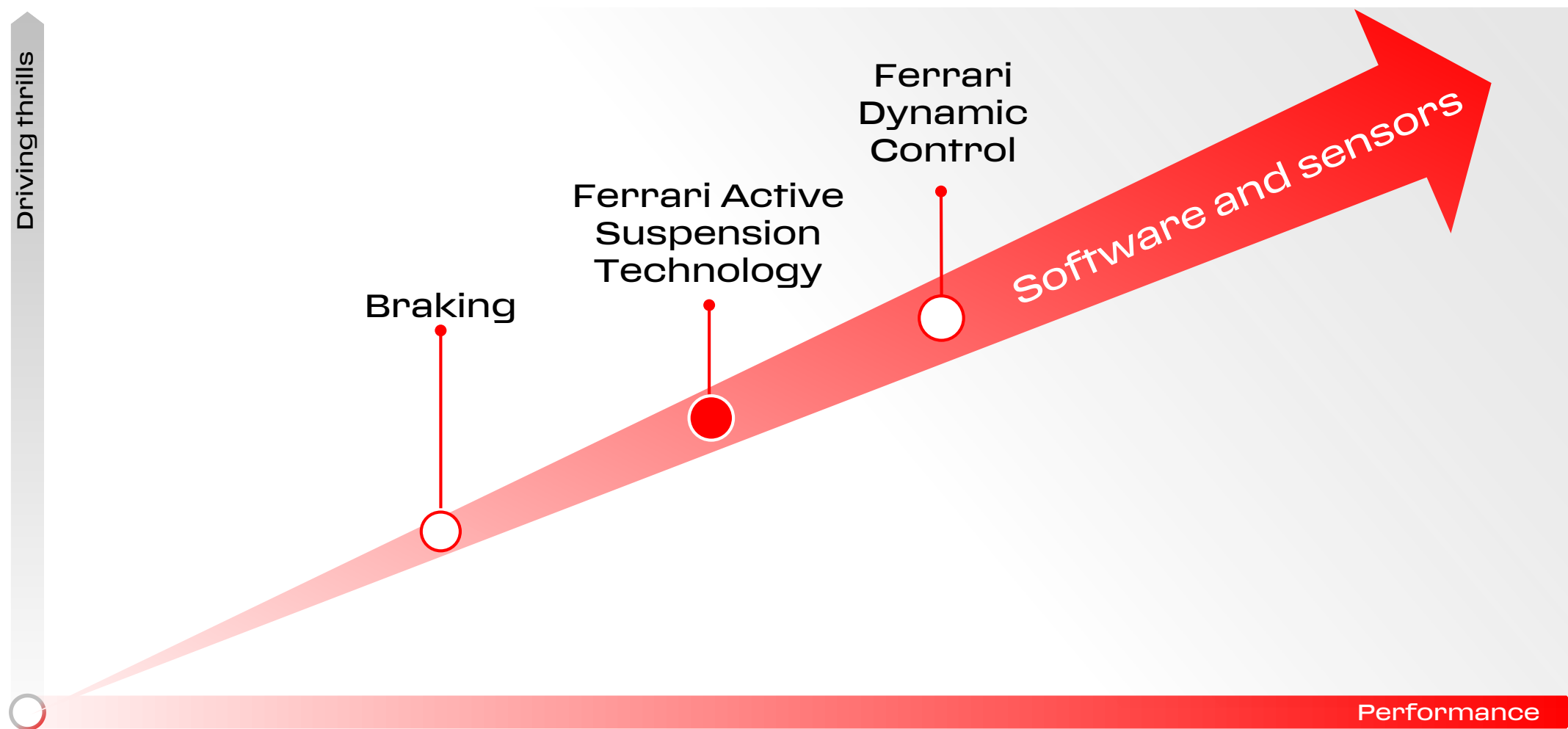
**Entering in
a bend:**
best balance
between stability
and agility

Straight line:
maximum high
speed stability



FIORANO
RACETRACK

EVERYTHING WE DO ENHANCES PERFORMANCE AND DRIVING THRILLS



LASER FOCUSED ON ENHANCING DRIVING EMOTIONS



CONTINUOUS INNOVATION TO ADDRESS CLIMATE CHANGE



Recycled aluminum
to reduce CO_{2e}
emissions up to 90%



Taking care of existing
Ferrari while reducing
future ICE CO_{2e} emissions



New generation
lubricants and
high efficiency coolants



“THE ENGINE IS THE SOUL OF THE CAR”

Enzo Ferrari

